# LANDLORD SERVICES ADVISORY BOARD (EXECUTIVE WORKING GROUP)

#### 19 October 2023

# NOTES

Present:

Cllr Paul Rivers (Chair)
Terry Daubney, Waverley Tenants' Panel
(Vice Chair)
Cllr Jacquie Keen
Cllr Alan Morrison
Cllr John Robini
Cllr Janet Crowe
Chris Austin, Lucas Field Residents Group
Robert Stratford, Waverley Tenants Panel
Sally Purcell, Waverley Tenants Panel
Danielle Sleightholme, Waverley Tenants
Panel (Co-Optee)

### 35 Apologies for absence

None received. The Board was in full attendance.

#### 36 Notes of the previous meeting

The Board agreed that the notes of the previous meeting were an accurate and complete record.

# 37 Smith and Byford Presentation

Daniel Neild, on behalf of Smith & Byford Ltd, addressed the Board and delivered a 6 month progress review.

Danny addressed the challenges faced during the contract's initial mobilisation in February. Issues arose during the transfer of employees from the previous contractor, resulting in a lower than expected number of engineers. Additionally, compliance concerns and a high number of pending repairs added to the complexities during the contract's onset.

Danny highlighted the progress made in performance since the contract's inception. The team had significantly reduced overdue tasks, achieving a 99.79% KPI success rate, surpassing the initially inherited backlog.

The Winter Plan was presented, emphasising improved resources, including a fully staffed contact center, multiple suppliers to tackle parts availability concerns, and increased efficiency in van stocks. Moreover, innovative measures like QR code self-appointment bookings, a safeguarding reporting system, and the imminent implementation of live chat for service requests were highlighted.

The Chair opened the floor for questions.

Call out times for P1 cases (emergencies) were within an hour and completed within 72 hours (mainly gas or water leaks), P2 cases would be completed in up to 28 days with a call out time of 5 working days. He noted that the out of hours team would attend within 24 hours. Danny clarified that P2 referred to an issue that doesn't relate to heating or hot water. We would prioritise certain calls out of hours.

He clarified that there were working contractors on the weekend and therefore the service wasn't restricted to weekdays. Danny explained that they generally provide blow heaters to residents without heating within the arrangement to fix it. He agreed with suggestions to can look at oil heaters in future if someone is struggling to pay electricity.

Cllr Keen explained that some tenants may turn down services, mainly with concerns about the elderly, and asked if there was anything to make these appliances more efficient to reduce prices. Danny reassured that engineers would give safety advice on hot water and regulating temperatures. He noted that on the other end of the scale, people are not using gas due to debt on meters which will not get cleared. He noted that it was their responsibility to provide advice and signposting in such cases. Smith and Byford will generally feedback to the WBC team if there are concerns about vulnerable tenants not using their gas.

Annalisa Howson added that the Housing Revenue Account Hardship fund was available for tenants who were signposted for safeguarding. She also confirmed that safeguarding concerns had been raised by Smith and Byford which the WBC team were able to look into.

Danny agreed that Smith & Byford should work with the Tenants Panel to improve uptake in the QR code initiative. Annalisa also suggested promoting it in Homes and People – and to further include a tenant feedback on the newsletter about using the QR code.

Members highlighted that fan heaters had a high electricity consumption rate and some may be reluctant to use them (particularly residents on key meters). Danny noted that this would be a safeguarding issue – and this case would be prioritised. He further agreed to the Board's suggestions to consider alternative heaters such as oil heaters during repair periods.

Danny further clarified that when setting up an annual investigration review with a tenant, they would send a standard LGSR letter indicating that they will service in the AM or PM. He noted that tenants could choose slots in the morning (first call) and avoiding school run and a last call slot after 4pm. They could also accommodate servicing after 5:30pm in special circumstances.

The Chair thanked Daniel Nield for this presentation and attendance.

#### 38 Aids and Adaptations Service Review

Adrian Bryant, Repairs and Voids Manager, introduced the report and the action plan, with a few updates;

 The policy and process have been reviewed and are now looking at legal obligations

- Officers are reviewing current processes, namely; lack of communication with Tenants throughout adaptation; a Housing Adaptations Support Group has been set up to inform tenants on A&A case until completion.
- Officers are in the process of carrying out Tenant Satisfaction Surveys, sent out to tenants wo have had A&As carried out between Apr-Oct 2023 and in November they can feedback the results
- Officers are in conversations with suppliers and contractors this will be promoted to tenants about the service
- There had been a lack of tracking identified by the team therefore they have created a simple tracker to ensure cases are followed through all stages
- Setting up reports to monitor cases weekly update meetings with contractor to keep on top of cases.
- Action plan is in continual improvement.

In response to the Board, Ibiyemi Akoto, Compliance Manager, confirmed that the Council was in contact with social services teams and hospital outreach teams regarding Aids and Adaptions for tenants.

It was noted that the case which triggered the review involved significant and unreasonable delays in dealing with an adaptation – what caused this?

Andrew Smith, Executive Head of Housing, explained that it was a lack of communication and adherance to the policy. He further noted that the complaint came before the policy had been reviewed. Andrew explained that the appropriate steps have been taken to avoid such cases in the future and it wouldn't be appropriate to go into more detail on this in public session.

The Board requested a review on the progress of the action plan in February 2024. Annalisa Howson noted that they were due to bring TSS info back next month and can programme a review for the Action Plan in that meeting.

#### 39 Senior Living Fire Alarm Upgrade - Contract Award

The Board noted and endorsed the proposals set out in the report.

#### 40 Executive Head of Housing Update

Andrew Smith, Executive Head of Housing, addressed the Board and provided the following updates:

- There is now a fully resourced Compliance Team in place at WBC, which is key for ensuring tenants' safety and satisfaction.
- The Q2 Corporate Performance Report will be presented to the Board next month, and we are keen to see improvements in KPIs, specifically responsive repairs and voids. He noted that progress is slow but steady.
- A new Anti-Social Behaviour Officer has been recruited and will work with housing on neighbourhood disputes and anti-social behaviour.
- 3,304 out of the 5,170 Stock Condition Surveys have been completed and the consultants have had a good response. There is a good number of satisfaction levels.
- The Budget setting process is due to commence so we will be looking at that soon.
- Winter Housing Hellos will take place on 14th, 17th and 23rd November.
- He concluded by thanking the Housing team and the LSAB, rising to the challenges in place.

#### 41 Work programme

Annalisa Howson noted the upcoming items for the next meeting;

- Re-let review update
- Decant Policy
- Retrofit Progress Report (this may be deferred)
- Aids and Adaptations Survey Feedback
- The Board expressed a desire to schedule a HRA Mid-year review finance training session in December to prepare Members to look at the HRA Budget in January

Cllr Rivers raised a point about the Decant Policy and questioned the use of the word "Decant". The Board agreed and questioned the use of "decant" when talking about people and homes and would be open to suggestions for an alternative name.

# 42 Date of next meeting

The Board noted that the date of the next meeting would be Thursday 30<sup>th</sup> November 2023.